Industry Trends & Challenges How the Experts See It

SANDY JONES, Sandra Jones and Co.



Trends in 2010

- 1. Installers who invested in IT selling and installation skills grew profits, kept customers
- 2. Video alarms delivered prioritized alarm response, improved law enforcement/industry partnerships
- **3.** Organic growth did not move the needle, continued to fuel appetite for strategic acquisitions
- **4.** Premium services helped central station companies reduce attrition, increase RMR
- 5. The digital dialer and platform on which RMR was built is in its twilight and being replaced by Internet-based solutions

Industry Challenges

- **1.** Learning how to sell the ROI and value add of security vs. selling hardware
- 2. Shifting from business and pricing models rooted in the 20th century to meet 21st century demands
- **3.** Making long-term decisions in a market still facing economic pressures
- **4.** Transitioning from proprietary solutions to those based on standards
- 5. Loosing national or regional customers if not fully capable of selling, installing and servicing IT

Trends for 2011

- Companies that leverage affiliations, strategic alliances will become true solution providers and enhance chances of success
- **2.** Internet-based sharing of information to create new value, business services and revenue
- 3. The desire to generate more RMR by every sector of the market will drive creative services and fuel acquisitions
- **4.** M&A activity, prices will remain high as investors and strategic buyers vie for businesses of scale
- **5.** Spending on improved video quality, hosted services, mobile apps persists in tough economy

BILL BOZEMAN, PSA Security Network



Trends in 2010

- 1. Margins finally bottomed out
- More traditional alarm companies embraced the integration of burglary, video surveillance and access control
- **3.** The largest physical security integrators embraced the managed services model
- 4. Company downsizing
- **5.** Video analytics applications began showing up in specifications

Industry Challenges

- **1.** Financing for the small to midsized integrator is virtually nonexistent
- **2.** Increased competition in the physical security integration space
- **3.** Educating the physical security integration community
- Traditional physical security integrators maintaining profitability with a contractor model that is not supported by RMR
- **5.** Keeping up with technical certifications required by many vendors

Trends for 2011

- **1.** Physical security integrators finally embracing managed services
- 2. Health care, government verticals remain the strongest opportunity
- 3. Mobile applications
- **4.** Video management systems (VMS) consolidation
- 5. Physical security integrator M&A picking up

WALTER BAILEY, Focus Capital Group Inc.



Trends in 2010

- Budgetary constraints continued to force end users to prioritize spending, limiting sector revenue opportunities
- Down economy further marginalized weaker industry players and motivated competition for scarce sector revenues
- 3. Upsell opportunities and customers attracted to ROIs fueled momentum for managed services and SaaS models
- Data/network security continued to be a top priority investment area furthering the relevance of managed services offerings
- 5. M&A was more product focused in first half of 2010; services gained momentum in latter half

Industry Challenges

- Adequacy of organizations' sufficientlytrained personnel to address rebounding business and industry evolutions
- Vendors with bunkered mentality struggling with cooperative competition where collaborative alliances generate wins
- Shift away from selling units or subscribers to a mindset that vendors are selling longterm relationships with bundled services
- 4. Visionary leadership capable of embracing dynamic industry change sufficient to distinquish the winners from the losers
- **5.** Capacity to get or stay smart as technologies, services and practice areas converge

Trends for 2011

- **1.** Pace of industry change accelerates as non-traditional entrants foster new growth models
- 2. M&A increases as economic floor has stabilized and defense players increasingly view commonalities with security as attractive
- 3. A drive toward intelligent buildings fosters collaborations that run across security, power and other management systems
- **4.** Monitoring companies will enhance their capability to provide expanded and integrated management solutions beyond security
- 5. Middle market, private company transactions increase due in part to gaps in product/service offerings and private equity investment

CHARLES "DOM" D'ASCOLI, Electronic Security Association (ESA)



Trends in 2010

- **1.** Fire departments across the U.S. searching for solutions to false dispatches
- 2. Phone and cable companies investigating entrance into alarm sales and/or monitoring
- **3.** Heavy use of the broadband infrastructure causing intermittent service interruption
- **4.** RMR continues to keep companies in business by providing a stable revenue stream
- **5.** Acquisitions within the industry increased and partnerships continue to develop

Industry Challenges

- 1. The transition from IPv4 to IPv6-enabled technology
- **2.** Difficult business environment created by recent government regulations
- **3.** Cash-strapped municipalities supplementing budgets by offering monitoring services
- **4.** Staying abreast of the rapidly-changing technology landscape
- **5.** Access to FBI criminal database for background checks

Trends for 2011

- **1.** Fire departments moving toward fire alarm monitoring
- **2.** Passage of HD video surveillance municipal ordinances in public spaces
- **3.** Continued expansion of RMR opportunities within video and access control technologies
- 4. Deployment of national Broadband Plan to spur further developments in the communications infrastructure
- ESA apprenticeship program to expand education and workforce development opportunities

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